



Mark Farrell,
Mayor

Greg Wagner,
Chief Financial Officer

MEMORANDUM

May 30, 2018

TO: President Ed Chow and Honorable Members of the Health Commission

FROM: Greg Wagner, Chief Financial Officer *GW*

THROUGH: Barbara Garcia, Health Director *BG*

RE: **Revenue and Expenditure Projection Report – 3rd Quarter FY 2017-18**

This report presents the third quarter projection of revenues and expenditures for the Department of Public Health for fiscal year 2017-18. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2017. Figures reported here include projected balances based on actual revenues and expenditures as of March 31, 2018. At the end of the third quarter, the department projects a net general fund surplus of \$80.5 million. Operating expenditures are below budget by \$3.2 million, and operating revenues are above budget by \$94.6 million. This balance is offset by a \$17.3 million contribution to the DPH management reserve under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance.

Third Quarter Projected FY 2017-18 Surplus/(Deficit) (in Millions)

| Third Quarter | Revenue | | | Expenditure | | | Total |
|-----------------------------|-------------------|--------------------|--------------------|-------------------|--------------------|--------------------|--------------------|
| | Revised Budget | Current Projection | Surplus/ (Deficit) | Revised Budget | Current Projection | Surplus/ (Deficit) | Surplus/ (Deficit) |
| HGH - Zuckerberg SF Genera | \$ 801.5 | \$ 887.4 | \$ 85.8 | \$ 1,056.1 | \$ 1,064.8 | \$ (8.7) | \$ 77.1 |
| HLH- Laguna Honda Hospita | \$ 173.7 | \$ 181.9 | \$ 8.3 | \$ 256.9 | \$ 260.3 | \$ (3.5) | \$ 4.8 |
| HPC - Primary Care | \$ 30.3 | \$ 30.2 | \$ (0.1) | \$ 92.3 | \$ 93.1 | \$ (0.9) | \$ (1.0) |
| HBH - Behavioral Health | \$ 228.3 | \$ 224.3 | \$ (4.0) | \$ 399.4 | \$ 385.5 | \$ 13.9 | \$ 9.9 |
| HJH - Jail Health | \$ 0.7 | \$ 0.7 | \$ - | \$ 35.9 | \$ 35.3 | \$ 0.7 | \$ 0.7 |
| HHH - Home Health | \$ 2.3 | \$ 2.7 | \$ 0.5 | \$ 8.6 | \$ 9.1 | \$ (0.5) | \$ 0.0 |
| HNS - Health Network | \$ 129.2 | \$ 129.9 | \$ 0.7 | \$ 242.8 | \$ 241.2 | \$ 1.6 | \$ 2.3 |
| HPH - Public Health Divisor | \$ 32.0 | \$ 32.0 | \$ - | \$ 80.5 | \$ 76.8 | \$ 3.7 | \$ 3.7 |
| HAD - Central Administratio | \$ 58.2 | \$ 61.6 | \$ 3.4 | \$ 208.6 | \$ 211.8 | \$ (3.2) | \$ 0.2 |
| Total | \$ 1,456.1 | \$ 1,550.7 | \$ 94.6 | \$ 2,381.0 | \$ 2,377.8 | \$ 3.2 | \$ 97.8 |
| DPH Management Reserve | | | | | | | \$ (17.3) |
| Projected Year End Balance | | | | | | | \$ 80.5 |

Zuckerberg San Francisco General Hospital: ZSFG projects a surplus of \$77.1 million compared to budget. Revenues are projected to be above budget by \$89.3 million, and expenditures are projected to be above budget by \$8.7 million. Significant variances include:

- \$39.6 million favorable variance in patient service revenues resulting from higher-than-budgeted patient census and strength in commercial patient revenues
- \$39.1 million favorable variance in capitation revenues. DPH receives supplemental payments from the federal government to offset the cost of care for Medi-Cal Expansion beneficiaries. Due to issues surrounding the timing of these payments, the department expects to receive two years' worth of payments under this program during FY 2017-18, resulting in a \$39.0 million surplus in capitation revenue.
- \$3.9 million favorable variance in revenues under the Medi-Cal 1115 Waiver programs including the Global Payment Program for uninsured patients and PRIME.
- \$8.7 million unfavorable variance in expenditures. As noted above, the hospital is experiencing an average patient census that is higher than budgeted levels, resulting in staffing above budgeted levels to meet minimum staffing requirements. Because the increased census was unforeseen and it is unclear how long it will continue, the hospital has used temporary staff, per diem staff, and registry contracts to meet the added staffing requirements. The high census also results in other unanticipated operating costs including professional service contract and materials and supplies expenditures. In February, the Board of Supervisors re-appropriated \$4.7 million of savings in fringe benefits to partially offset ZSFG's salary budget shortfall. To address the remaining shortfall, ZSFG has implemented several new processes including new layers of approvals for hiring vacant discretionary positions and a review of actual staffing levels compared to budget.

Laguna Honda Hospital: LHH projects a surplus of \$4.8 million. Revenues are projected to be above budget by \$8.3 million due to higher than budgeted Medi-Cal Skilled Nursing Facility per diem rates. Expenditures are projected to be over budget by \$3.5 million in salary and fringe benefit costs, due to a higher-than-normal number of patients with conditions requiring 24-hour one-on-one patient coaches to ensure patient safety.

Primary Care: Primary Care projects a \$1.0 million deficit due primarily to salary and fringe benefits costs.

Behavioral Health: This division combines Mental Health and Substance Abuse, which were previously reported separately. The division projects a \$9.9 million year-end surplus. Short-Doyle revenues are projected to be \$5.0 million below budget due primarily to delays in implementation of the Drug Medi-Cal Organized Delivery System (ODS) Waiver. The division projects a savings of \$9.9 in non-personal services resulting from delays in contract certification and closeouts of prior year encumbrances, and a \$4.0 million savings in salaries and fringe benefits from delays in filling newly budgeted positions.

Jail Health Services: Jail Health shows a surplus of \$0.7 million due to a favorable variance in personnel costs.

Health at Home: Health at Home is projected to end the year on budget.

Health Network Services: In previous financial reporting, Health Network Services was combined with Public Health Administration and the Public Health Division. The new division includes Maternal Child and Adolescent Health, the Central Call Center, Nurse Advice Line, Whole Person Care program, and expenditures associated with administration of the Healthy San

Francisco Program. It also includes intergovernmental transfer payments (IGTs) used to draw down federal funding. The division projects a surplus of \$2.3 million, driven primarily by balances from unspent prior year carryforward appropriation in non-personnel services.

Public Health Division: In previous financial reporting, Public Health Division was combined with Public Health Administration and Health Network Services. Public Health Division shows a \$3.7 million year- end surplus in personnel expenditures due to delays in hiring newly budgeted positions.

Public Health Administration: In previous financial reporting, Public Health Administration was combined with Public Health Division and Health Network Services. The new division includes the central office, information technology, human resources, and other administrative costs. The division projects a net \$0.2 million favorable balance. Revenues from State 1991 Realignment are projected to be \$3.4 million above budget. Personnel expenditures are projected to be above budget by \$3.2 million, primarily driven by accelerated hiring information technology positions. Some of these costs may be charged to the electronic health records project prior to year-end, offsetting overspending in the operating fund.

Comments

- The balances projected in this report have also been assumed in the Controller's Nine Month Budget Status Report, which projects year-end balance for every City Department. Accumulated positive and negative projected balances are applied to the projected General Fund deficit for the upcoming budget cycle.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$109.4, an increase of \$17.3 million versus second quarter. Uses including potential liability of disallowed SB1128 reimbursement, greater than budgeted withholding of 1991 health and welfare realignment subventions, and reserves for potential audit findings requiring repayment of federal mental health revenues. DPH expects that the Mayor's proposed FY 18-19 and 19-20 budget will appropriate \$56 million from this reserve to repay disallowed federal revenues under SB 1128.
- The FY 17-18 budget includes appropriation authority to transfer up to \$25 million into the electronic health records project from revenues at Zuckerberg San Francisco General Hospital and Laguna Honda Hospital. This report assumes a transfer of the full \$25 million to the project.

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
March 31, 2018
(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|------------------------|---------------------------|---------------------------------|----------------------|
| | <u>Projection</u> | <u>Revised Budget</u> | <u>Fav/(Unfav) Variance</u> | <u>% Var</u> |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 327.38 | 315.24 | 12.14 | 3.85% |
| 2 Medicare Revenue | 151.80 | 139.84 | 11.97 | 8.56% |
| 3 Short Doyle M/Cal | 83.55 | 88.55 | (5.00) | -5.65% |
| 4 Patient Fees | 2.63 | 2.63 | - | n/a |
| 5 Other Patient Revenue | 121.99 | 95.91 | 26.08 | 27.19% |
| 6 TOTAL PATIENT SERVICE REVENUE | <u>687.36</u> | <u>642.17</u> | <u>45.19</u> | <u>7.04%</u> |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 7.94 | 7.24 | 0.70 | 9.67% |
| 10 GPP/PRIME | 193.04 | 189.17 | 3.88 | 2.05% |
| 11 EPP QIP | - | - | - | n/a |
| 12 Healthy San Francisco - City Option Fees | 16.92 | 16.92 | - | n/a |
| 13 SAPT | 9.88 | 9.88 | - | n/a |
| 14 Capitation Fees / Health Plan Settlements | 225.93 | 188.83 | 37.10 | 19.64% |
| 15 2011 Realignment | 34.42 | 34.42 | - | n/a |
| 16 1991 Health & Welfare Realignment | 145.14 | 138.36 | 6.74 | 4.87% |
| 17 Fees/Fines/Licenses | 27.79 | 27.79 | - | n/a |
| 18 Other State/Misc | 11.69 | 10.69 | 1.00 | 9.36% |
| 19 Revenues from Other Departments | 57.97 | 57.97 | - | n/a |
| 20 Multi-Year Projects | 7.39 | 7.39 | - | n/a |
| 21 Transfer-In | 125.31 | 125.31 | - | n/a |
| 22 TOTAL OTHER OPERATING REVENUE | <u>863.38</u> | <u>813.96</u> | <u>49.41</u> | <u>6.99%</u> |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | <u>1,550.73</u> | <u>1,456.13</u> | <u>94.61</u> | <u>7.01%</u> |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 758.19 | 758.19 | (0.01) | 0.00% |
| 28 Mandatory Fringe Benefits | 305.16 | 304.85 | (0.31) | -0.10% |
| 29 Non-Personnel Services | 763.65 | 770.83 | 7.18 | 1.12% |
| 30 Materials & Supplies | 141.03 | 140.53 | (0.50) | -0.43% |
| 31 Capital Outlay & Facility Maintenance | 8.29 | 8.29 | - | n/a |
| 32 Debt Service | 2.85 | 2.85 | - | n/a |
| 33 Services Of Other Depts | 115.82 | 112.64 | (3.18) | -3.13% |
| 34 Annual Project Related | 6.01 | 6.01 | - | n/a |
| 35 Multi-Year Projects | 153.52 | 153.52 | - | n/a |
| 36 Transfer-Out | 123.31 | 123.31 | 0.00 | 0.00% |
| 37 TOTAL OPERATING EXPENSES | <u>2,377.83</u> | <u>2,381.01</u> | <u>3.18</u> | <u>0.14%</u> |
| 38 | | | | |
| 39 PY Carryforwards | <u>166.69</u> | <u>166.69</u> | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | <u>660.41</u> | <u>758.19</u> | <u>97.79</u> | <u>11.43%</u> |

Department of Public Health - Zuckerberg San Francisco General Hospital

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|------------------------|------------------------|----------------------|----------------------|
| | Projection | Revised | Fav/(Unfav) | |
| | | Budget | Variance | % Var |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 140.99 | 139.30 | 1.69 | 1.21% |
| 2 Medicare Revenue | 137.10 | 124.70 | 12.40 | 9.95% |
| 3 Short Doyle M/Cal | 6.37 | 6.37 | - | 0.00% |
| 4 Patient Fees | - | - | - | 0.00% |
| 5 Other Patient Revenue | 121.02 | 95.53 | 25.49 | 26.68% |
| 6 TOTAL PATIENT SERVICE REVENUE | <u>405.47</u> | <u>365.89</u> | <u>39.58</u> | <u>10.82%</u> |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 5.00 | 5.00 | - | 0.00% |
| 10 GPP/PRIME | 193.04 | 189.17 | 3.88 | 2.05% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAPT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | 218.99 | 179.89 | 39.09 | 21.73% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | 49.34 | 46.00 | 3.30 | 0.00% |
| 17 Fees/Fines/Licenses | - | - | - | 0.00% |
| 18 Other State/Misc | 4.67 | 4.67 | - | 0.00% |
| 19 Revenues from Other Departments | 8.29 | 8.29 | - | 0.00% |
| 20 Multi-Year Projects | 2.62 | 2.62 | - | 0.00% |
| 21 Transfer-In | - | - | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | <u>481.91</u> | <u>435.64</u> | <u>46.27</u> | <u>9.86%</u> |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | <u>887.38</u> | <u>801.54</u> | <u>85.84</u> | <u>10.30%</u> |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 380.39 | 378.47 | (1.92) | -0.51% |
| 28 Mandatory Fringe Benefits | 148.64 | 148.64 | - | 0.00% |
| 29 Non-Personnel Services | 237.90 | 232.90 | (5.00) | -2.15% |
| 30 Materials & Supplies | 93.35 | 93.35 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | 5.71 | 5.71 | - | 0.00% |
| 32 Debt Service | 2.85 | 2.85 | - | 0.00% |
| 33 Services Of Other Depts | 60.65 | 58.85 | (1.80) | -3.06% |
| 34 Annual Project Related | - | - | - | 0.00% |
| 35 Multi-Year Projects | 14.02 | 14.02 | - | 0.00% |
| 36 Transfer-Out | 121.31 | 121.31 | 0.00 | 0.00% |
| 37 TOTAL OPERATING EXPENSES | <u>1,064.82</u> | <u>1,056.10</u> | <u>(8.72)</u> | <u>-0.83%</u> |
| 38 | | | | |
| 39 PY Carryforwards | <u>40.08</u> | <u>40.08</u> | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | <u>137.36</u> | <u>214.48</u> | <u>77.12</u> | <u>34.42%</u> |

Department of Public Health - Laguna Honda Hospital

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|----------------------|----------------------|----------------------|----------------------|
| | Projection | Revised | Fav/(Unfav) | % Var |
| | | Budget | Variance | |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 169.55 | 161.29 | 8.26 | 5.12% |
| 2 Medicare Revenue | 8.44 | 8.44 | - | n/a |
| 3 Short Doyle M/Cal | 0.39 | 0.39 | - | n/a |
| 4 Patient Fees | - | - | - | n/a |
| 5 Other Patient Revenue | 0.17 | 0.17 | - | n/a |
| 6 TOTAL NET PATIENT SERVICE REVENUE | <u>178.54</u> | <u>170.28</u> | <u>8.26</u> | <u>4.85%</u> |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | - | - | - | n/a |
| 10 GPP/PRIME | - | - | - | n/a |
| 11 EPP QIP | - | - | - | n/a |
| 12 Healthy San Francisco - City Option Fees | - | - | - | n/a |
| 13 SAPT | - | - | - | n/a |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | n/a |
| 15 2011 Realignment | - | - | - | n/a |
| 16 1991 Health & Welfare Realignment | - | - | - | n/a |
| 17 Fees/Fines/Licenses | 0.56 | 0.56 | - | n/a |
| 18 Other State/Misc | 0.28 | 0.28 | - | n/a |
| 19 Revenues from Other Departments | 0.26 | 0.26 | - | n/a |
| 20 Multi-Year Projects | 0.27 | 0.27 | - | n/a |
| 21 Transfer-In | 2.00 | 2.00 | - | n/a |
| 22 TOTAL OTHER OPERATING REVENUE | <u>3.37</u> | <u>3.37</u> | <u>0.00</u> | <u>n/a</u> |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | <u>181.91</u> | <u>173.65</u> | <u>8.26</u> | <u>4.76%</u> |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 138.81 | 136.72 | (2.10) | -1.53% |
| 28 Mandatory Fringe Benefits | 62.63 | 61.27 | (1.36) | -2.22% |
| 29 Non-personnel Services | 12.54 | 12.54 | - | n/a |
| 30 Materials and Supplies | 24.15 | 24.15 | - | n/a |
| 31 Capital Outlay | 1.40 | 1.40 | - | n/a |
| 32 Debt Service | - | - | - | n/a |
| 33 Services Of Other Depts | 15.55 | 15.55 | - | n/a |
| 34 Annual Project Related | 1.56 | 1.56 | - | n/a |
| 35 Multi-Year Projects | 1.67 | 1.67 | - | n/a |
| 36 Transfer-Out | 2.00 | 2.00 | - | n/a |
| 37 TOTAL OPERATING EXPENSES | <u>260.31</u> | <u>256.85</u> | <u>(3.45)</u> | <u>-1.35%</u> |
| 38 | | | | |
| 39 PY Carryforwards | <u>10.15</u> | <u>10.15</u> | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | <u>68.24</u> | <u>73.05</u> | <u>4.81</u> | <u>6.58%</u> |

Department of Public Health - Primary Care Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|---------------------|---------------------|----------------------|-----------------------|
| | Projection | Revised Budget | Fav/(Unfav) | |
| | | | Variance | % Var |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 10.35 | 8.15 | 2.20 | 27.05% |
| 2 Medicare Revenue | 2.54 | 3.40 | (0.86) | -25.35% |
| 3 Short Doyle M/Cal | - | - | - | 0.00% |
| 4 Patient Fees | - | - | - | 0.00% |
| 5 Other Patient Revenue | 0.77 | 0.21 | 0.55 | 261.33% |
| 6 TOTAL PATIENT SERVICE REVENUE | <u>13.66</u> | <u>11.76</u> | <u>1.90</u> | <u>16.13%</u> |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 0.44 | 0.44 | - | 0.00% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAPT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | 6.64 | 8.64 | (2.00) | -23.16% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | - | - | - | 0.00% |
| 17 Fees/Fines/Licenses | - | - | - | 0.00% |
| 18 Other State/Misc | 1.27 | 1.27 | - | 0.00% |
| 19 Revenues from Other Departments | 3.71 | 3.71 | - | 0.00% |
| 20 Multi-Year Projects | 4.50 | 4.50 | - | 0.00% |
| 21 Transfer-In | - | - | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | <u>16.55</u> | <u>18.55</u> | <u>(2.00)</u> | <u>-10.78%</u> |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | <u>30.20</u> | <u>30.31</u> | <u>(0.10)</u> | <u>-0.34%</u> |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 51.28 | 50.80 | (0.48) | -0.95% |
| 28 Mandatory Fringe Benefits | 21.05 | 20.68 | (0.37) | -1.79% |
| 29 Non-Personnel Services | 6.60 | 6.60 | - | 0.00% |
| 30 Materials & Supplies | 3.76 | 3.76 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | 0.47 | 0.47 | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 4.29 | 4.29 | - | 0.00% |
| 34 Annual Project Related | - | - | - | 0.00% |
| 35 Multi-Year Projects | 5.65 | 5.65 | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | <u>93.11</u> | <u>92.26</u> | <u>(0.85)</u> | <u>-0.92%</u> |
| 38 | | | | |
| 39 PY Carryforwards | <u>2.44</u> | <u>2.44</u> | <u>0.00</u> | <u>0.00%</u> |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | <u>60.47</u> | <u>59.51</u> | <u>(0.96)</u> | <u>-1.61%</u> |

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|----------------------|----------------------|----------------------|-----------------------|
| | Projection | Revised Budget | Fav/(Unfav) | |
| | | | Variance | % Var |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 5.26 | 5.26 | - | 0.00% |
| 2 Medicare Revenue | 1.65 | 1.65 | - | 0.00% |
| 3 Short Doyle M/Cal | 76.79 | 81.79 | (5.00) | -6.11% |
| 4 Patient Fees | 0.62 | 0.62 | - | 0.00% |
| 5 Other Patient Revenue | - | - | - | 0.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | <u>84.32</u> | <u>89.32</u> | <u>(5.00)</u> | <u>-5.60%</u> |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 0.80 | 0.80 | - | 0.00% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAPT | 9.88 | 9.88 | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | 0.00% |
| 15 2011 Realignment | 34.42 | 34.42 | - | 0.00% |
| 16 1991 Health & Welfare Realignment | 60.88 | 60.88 | - | 0.00% |
| 17 Fees/Fines/Licenses | 4.17 | 4.17 | - | 0.00% |
| 18 Other State/Misc | 1.00 | - | 1.00 | 0.00% |
| 19 Revenues from Other Departments | 28.87 | 28.87 | - | 0.00% |
| 20 Multi-Year Projects | - | - | - | 0.00% |
| 21 Transfer-In | - | - | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | <u>140.03</u> | <u>139.03</u> | <u>1.00</u> | <u>0.72%</u> |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | <u>224.34</u> | <u>228.34</u> | <u>(4.00)</u> | <u>-1.75%</u> |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 57.77 | 60.77 | 3.00 | -4.94% |
| 28 Mandatory Fringe Benefits | 22.23 | 23.23 | 1.00 | -4.30% |
| 29 Non-Personnel Services | 284.98 | 294.86 | 9.88 | -3.35% |
| 30 Materials & Supplies | 8.12 | 8.12 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | 0.34 | 0.34 | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 3.34 | 3.34 | - | 0.00% |
| 34 Annual Project Related | 3.55 | 3.55 | - | 0.00% |
| 35 Multi-Year Projects | 5.18 | 5.18 | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | <u>385.50</u> | <u>399.38</u> | <u>13.88</u> | <u>-3.48%</u> |
| 38 | | | | |
| 39 PY Carryforwards | <u>72.97</u> | <u>72.97</u> | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | <u>88.18</u> | <u>98.06</u> | <u>9.88</u> | <u>-10.08%</u> |

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|--------------|--------------|-------------|--------------|
| | Projection | Revised | Fav/(Unfav) | |
| | | Budget | Variance | % Var |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | - | - | - | 0.00% |
| 2 Medicare Revenue | - | - | - | 0.00% |
| 3 Short Doyle M/Cal | - | - | - | 0.00% |
| 4 Patient Fees | - | - | - | 0.00% |
| 5 Other Patient Revenue | - | - | - | 0.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | 0.00 | 0.00 | 0.00 | 0.00% |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | - | - | - | 0.00% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAFT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | 0.00% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | - | - | - | 0.00% |
| 17 Fees/Fines/Licenses | - | - | - | 0.00% |
| 18 Other State/Misc | 0.03 | 0.03 | - | 0.00% |
| 19 Revenues from Other Departments | 0.65 | 0.65 | - | 0.00% |
| 20 Multi-Year Projects | - | - | - | 0.00% |
| 21 Transfer-In | - | - | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | 0.68 | 0.68 | 0.00 | 0.00% |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | 0.68 | 0.68 | 0.00 | 0.00% |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 21.01 | 21.51 | 0.50 | 2.32% |
| 28 Mandatory Fringe Benefits | 7.21 | 7.38 | 0.17 | 2.32% |
| 29 Non-Personnel Services | 2.59 | 2.59 | - | 0.00% |
| 30 Materials & Supplies | 3.61 | 3.61 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | 0.03 | 0.03 | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 0.81 | 0.81 | - | 0.00% |
| 34 Annual Project Related | - | - | - | 0.00% |
| 35 Multi-Year Projects | - | - | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | 35.25 | 35.92 | 0.67 | 1.87% |
| 38 | | | | |
| 39 PY Carryforwards | 1.21 | 1.21 | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | 33.36 | 34.03 | 0.67 | 1.97% |

Department of Public Health - Health at Home Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|--------------|-------------|---------------|---------------|
| | Projection | Revised | Fav/(Unfav) | |
| | | Budget | Variance | % Var |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 0.04 | 0.05 | (0.01) | -13.33% |
| 2 Medicare Revenue | 2.08 | 1.65 | 0.43 | 25.72% |
| 3 Short Doyle M/Cal | - | - | - | n/a |
| 4 Patient Fees | - | - | - | n/a |
| 5 Other Patient Revenue | 0.04 | 0.00 | 0.04 | 1950.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | 2.16 | 1.70 | 0.46 | 26.95% |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | - | - | - | n/a |
| 10 GPP/PRIME | - | - | - | n/a |
| 11 EPP QIP | - | - | - | n/a |
| 12 Healthy San Francisco - City Option Fees | - | - | - | n/a |
| 13 SAPT | - | - | - | n/a |
| 14 Capitation Fees / Health Plan Settlements | 0.31 | 0.30 | 0.01 | 1.67% |
| 15 2011 Realignment | - | - | - | n/a |
| 16 1991 Health & Welfare Realignment | - | - | - | n/a |
| 17 Fees/Fines/Licenses | - | - | - | n/a |
| 18 Other State/Misc | - | - | - | n/a |
| 19 Revenues from Other Departments | 0.27 | 0.27 | - | n/a |
| 20 Multi-Year Projects | - | - | - | n/a |
| 21 Transfer-In | - | - | - | n/a |
| 22 TOTAL OTHER OPERATING REVENUE | 0.58 | 0.57 | 0.01 | 0.88% |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | 2.73 | 2.27 | 0.46 | 20.40% |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 5.76 | 5.40 | (0.36) | -6.65% |
| 28 Mandatory Fringe Benefits | 2.23 | 2.12 | (0.10) | -4.90% |
| 29 Non-Personnel Services | 0.69 | 0.69 | 0.00 | 0.32% |
| 30 Materials and Supplies | 0.29 | 0.29 | 0.00 | 0.45% |
| 31 Capital Outlay & Facility Maintenance | - | - | - | n/a |
| 32 Debt Service | - | - | - | n/a |
| 33 Services of Other Depts | 0.11 | 0.11 | 0.00 | 0.19% |
| 34 Annual Project Related | - | - | - | n/a |
| 35 Multi-Year Projects | - | - | - | n/a |
| 36 Transfer-Out | - | - | - | n/a |
| 37 TOTAL OPERATING EXPENSES | 9.08 | 8.62 | (0.46) | -5.76% |
| 38 | | | | |
| 39 PY Carryforwards | 0.60 | 0.60 | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | 5.74 | 5.74 | 0.00 | 0.03% |

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|---------------|---------------|-------------|---------------|
| | Projection | Revised | Fav/(Unfav) | % Var |
| | | Budget | Variance | |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 0.33 | 0.33 | - | 0.00% |
| 2 Medicare Revenue | - | - | - | 0.00% |
| 3 Short Doyle M/Cal | - | - | - | 0.00% |
| 4 Patient Fees | 0.07 | 0.07 | - | 0.00% |
| 5 Other Patient Revenue | - | - | - | 0.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | 0.40 | 0.40 | 0.00 | 0.00% |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 0.71 | 0.01 | 0.70 | 5833.33% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | 16.92 | 16.92 | - | 0.00% |
| 13 SAPT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | 0.00% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | 0.80 | 0.80 | - | 0.00% |
| 17 Fees/Fines/Licenses | - | - | - | 0.00% |
| 18 Other State/Misc | 4.41 | 4.41 | - | 0.00% |
| 19 Revenues from Other Departments | 8.33 | 8.33 | - | 0.00% |
| 20 Multi-Year Projects | - | - | - | 0.00% |
| 21 Transfer-In | 98.31 | 98.31 | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | 129.47 | 128.77 | 0.70 | 0.54% |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | 129.87 | 129.17 | 0.70 | 0.54% |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 27.93 | 27.43 | (0.50) | 1.82% |
| 28 Mandatory Fringe Benefits | 8.30 | 8.10 | (0.20) | 2.47% |
| 29 Non-Personnel Services | 151.02 | 153.32 | 2.30 | -1.50% |
| 30 Materials & Supplies | 0.65 | 0.65 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | - | - | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 0.82 | 0.82 | - | 0.00% |
| 34 Annual Project Related | 0.27 | 0.27 | - | 0.00% |
| 35 Multi-Year Projects | 52.17 | 52.17 | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | 241.16 | 242.76 | 1.60 | -0.66% |
| 38 | | | | |
| 39 PY Carryforwards | 48.18 | 48.18 | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | 63.11 | 65.41 | 2.30 | -3.52% |

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|--------------|--------------|-------------|---------------|
| | Projection | Revised | Fav/(Unfav) | % Var |
| | | Budget | Variance | |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | 0.87 | 0.87 | - | 0.00% |
| 2 Medicare Revenue | 0.00 | 0.00 | - | 0.00% |
| 3 Short Doyle M/Cal | - | - | - | 0.00% |
| 4 Patient Fees | 1.94 | 1.94 | - | 0.00% |
| 5 Other Patient Revenue | - | - | - | 0.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | 2.82 | 2.82 | 0.00 | 0.00% |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 0.26 | 0.26 | - | 0.00% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAPT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | 0.00% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | - | - | - | 0.00% |
| 17 Fees/Fines/Licenses | 22.49 | 22.49 | - | 0.00% |
| 18 Other State/Misc | 0.04 | 0.04 | - | 0.00% |
| 19 Revenues from Other Departments | 6.35 | 6.35 | - | 0.00% |
| 20 Multi-Year Projects | - | - | - | 0.00% |
| 21 Transfer-In | - | - | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | 29.14 | 29.14 | 0.00 | 0.00% |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | 31.96 | 31.96 | 0.00 | 0.00% |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 27.57 | 30.82 | 3.25 | -10.55% |
| 28 Mandatory Fringe Benefits | 11.20 | 12.45 | 1.25 | -10.04% |
| 29 Non-Personnel Services | 29.54 | 29.54 | - | 0.00% |
| 30 Materials & Supplies | 3.94 | 3.44 | (0.50) | 14.53% |
| 31 Capital Outlay & Facility Maintenance | 0.34 | 0.34 | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 3.50 | 3.22 | (0.28) | 8.70% |
| 34 Annual Project Related | 0.53 | 0.53 | - | 0.00% |
| 35 Multi-Year Projects | 0.20 | 0.20 | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | 76.82 | 80.54 | 3.72 | -4.62% |
| 38 | | | | |
| 39 PY Carryforwards | (14.66) | (14.66) | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | 59.52 | 63.24 | 3.72 | -5.88% |

Department of Public Health - Administration

STATEMENT OF REVENUE AND EXPENSES

March 31, 2018

(In Millions of Dollars)

| | CURRENT YEAR | | | |
|--|---------------|---------------|---------------|--------------|
| | Projection | Revised | Fav/(Unfav) | % Var |
| | | Budget | Variance | |
| NET PATIENT SERVICE REVENUE: | | | | |
| 1 Medi-Cal Revenue | - | - | - | 0.00% |
| 2 Medicare Revenue | - | - | - | 0.00% |
| 3 Short Doyle M/Cal | - | - | - | 0.00% |
| 4 Patient Fees | - | - | - | 0.00% |
| 5 Other Patient Revenue | - | - | - | 0.00% |
| 6 TOTAL PATIENT SERVICE REVENUE | 0.00 | 0.00 | 0.00 | 0.00% |
| 7 | | | | |
| 8 OTHER OPERATING REVENUE: | | | | |
| 9 MAA/TCM | 0.73 | 0.73 | - | 0.00% |
| 10 GPP/PRIME | - | - | - | 0.00% |
| 11 EPP QIP | - | - | - | 0.00% |
| 12 Healthy San Francisco - City Option Fees | - | - | - | 0.00% |
| 13 SAPT | - | - | - | 0.00% |
| 14 Capitation Fees / Health Plan Settlements | - | - | - | 0.00% |
| 15 2011 Realignment | - | - | - | 0.00% |
| 16 1991 Health & Welfare Realignment | 34.12 | 30.68 | 3.44 | 0.00% |
| 17 Fees/Fines/Licenses | 0.56 | 0.56 | - | 0.00% |
| 18 Other State/Misc | - | - | - | 0.00% |
| 19 Revenues from Other Departments | 1.23 | 1.23 | - | 0.00% |
| 20 Multi-Year Projects | - | - | - | 0.00% |
| 21 Transfer-In | 25.00 | 25.00 | - | 0.00% |
| 22 TOTAL OTHER OPERATING REVENUE | 61.65 | 58.21 | 3.44 | 5.91% |
| 23 | | | | |
| 24 TOTAL OPERATING REVENUE | 61.65 | 58.21 | 3.44 | 5.91% |
| 25 | | | | |
| 26 OPERATING EXPENSES: | | | | |
| 27 Salaries | 47.66 | 46.26 | (1.40) | 3.03% |
| 28 Mandatory Fringe Benefits | 21.68 | 20.98 | (0.70) | 3.34% |
| 29 Non-Personnel Services | 37.77 | 37.77 | - | 0.00% |
| 30 Materials & Supplies | 3.17 | 3.17 | - | 0.00% |
| 31 Capital Outlay & Facility Maintenance | - | - | - | 0.00% |
| 32 Debt Service | - | - | - | 0.00% |
| 33 Services Of Other Depts | 26.76 | 25.66 | (1.10) | 4.29% |
| 34 Annual Project Related | 0.09 | 0.09 | - | 0.00% |
| 35 Multi-Year Projects | 74.64 | 74.64 | - | 0.00% |
| 36 Transfer-Out | - | - | - | 0.00% |
| 37 TOTAL OPERATING EXPENSES | 211.78 | 208.58 | (3.20) | 1.53% |
| 38 | | | | |
| 39 PY Carryforwards | <u>5.71</u> | <u>5.71</u> | | |
| 40 | | | | |
| 41 GENERAL FUND SUPPORT | 144.42 | 144.66 | 0.24 | 2.21% |